

DATE: 9 September 2011
MY REF:
YOUR REF:
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To Members of the Independent Remuneration Panel

Dr B.W. Kiernan

Mr S. Knott

Mr B. North

Dear Member,

A meeting of the **INDEPENDENT REMUNERATION PANEL** will be held in the Gloucester Room at these offices on **WEDNESDAY, 21 SEPTEMBER 2011** at **5.30 p.m.** for the transaction of the following business and your attendance is requested.

Yours faithfully



Judith Warner
Legal Services Manager

AGENDA

1. Apologies for Absence
2. Election of Chairman
3. Minutes (Pages 1 - 4)

To approve and sign the minutes of the meeting held on 25 October 2010 (enclosed).

4. Review of Members' Allowances Scheme (Pages 5 - 44)

To consider the report of the Director (enclosed).

